

OPERATING DOCUMENT FOR THE PREVENTION OF CORRUPTION IN THE AREAS EXPOSED TO SPECIAL RISK

Annex to the Action Plan for Chapter 23 – Judiciary and Fundamental Rights

July 2016

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Introductory Remarks

Having in mind increasingly demanding obligations arising from the process of negotiation of Montenegro with the European Union, as well as the need not to lag behind in anticorruption reforms, and also given the fact that the period of validity of the Strategy for Fighting Corruption and Organised Crime (2010-2014) and its action plans expired at the end of 2014, it was necessary to adopt the document which would enable continuation of monitoring of activities in the areas exposed to special risk which were covered by the Strategy and accompanying action plans mentioned above. In revision and adaptation of the Action Plan for the negotiating chapter 23 – Judiciary and Fundamental Rights (hereinafter: AP 23), the section on anticorruption, i.e. point 2.1.7. set out adoption of the Operating Document for the prevention of corruption in the areas exposed to special risk (hereinafter: Operating Document) in order to address all those relevant issues that are not covered by this Action Plan.

In order to prepare the Operating Document, the Ministry of Justice set up the working group on 26 January 2016, which comprised, beside representative of this Ministry, also the representatives of the Ministry of Sustainable Development and Tourism (MSDT), Ministry of Economy (ME), Ministry of Health (MH), Ministry of Education (MEd), Ministry of Interior (MI), Police Directorate (PD), Public Procurement Administration (PPA) and Anticorruption Agency (AA). By Government Resolution of 29 February 2016, the Working Group had a duty to prepare a document by the 2nd quarter of 2016.

The Operating Document for the prevention of corruption in the areas exposed to special risk completely follows the methodology and structure of the AP 23, which is why reporting on this document will be done in the same period as will the reporting on the AP 23, and that will be the task of the Working Group for the preparation and negotiations on accession of Montenegro into the European Union in the area of European Union legislation related to the negotiating chapter 23 – Judiciary and Fundamental Rights. Specifically, monitoring of the implementation of the Operational document will be conducted through the coordinators of the field of prevention of corruption. Coordinators work directly with the contact person from competent authorities for the implementation of planned activities, and receive information from them on all issues relevant for the implementation. Based on the obtained data, a semi-annual report on implementation of the document will be prepared, which will then be approved by the Head of the Working Group and a member of the Negotiating Group. After that, the report will be submitted to the Ministry of Foreign Affairs and European Integration as the main coordinator of Montenegro's accession process to the EU. The report will then be reviewed by the Government at the same time as the

report on implementation of the Action Plan for chapter 23, and it will be submitted to the European Commission through the Ministry of Foreign Affairs and European Integration

Starting Basis for Preparation of the Operating Document

Starting basis for preparation of the Operating Document included Informative Brief on the level of implementation of the measures set out in action plans for implementation of the Strategy for the Fight against Corruption and Organised Crime (2010-2014) from April 2015, Report on the level of implementation of the non-implemented and partly implemented measures and activities set out in the Strategy for the Fight against Corruption and Organised Crime (2010-2014) adopted on 21 January 2016, the adapted AP 23 from February 2015 and Analysis of the implementation of measures set out in strategic anticorruption plans for the areas exposed to special risks prepared by the Croat expert in March 2015.

In that regard, the Operating Document contains measures that are designated either as not implemented or partly implemented in the Action Plan for monitoring Strategy for the Fight against Corruption and Organised Crime, but also the new measures defined by representatives of competent institutions, in line with the guidelines given in the Analysis. In addition, in order to avoid duplication, measures defined by the AP23 were not repeated, moreover, new measures were specified in order to elaborate in more details and monitor through new activities the areas exposed to special risk

Areas Covered by the Operating Document

Since the methodology used in preparation of the Operating Document for the prevention of corruption in the areas exposed to special risk is identical to that used in preparation of the AP 23 in respect of defining measures, setting time-limits, identifying bodies responsible for the implementation of measures, identification of necessary funding and indicators, the areas covered by the Operating Document accordingly follow the sequence which was set up in the anticorruption section in AP23, i.e. it follows up to the measures which are linked to the recommendations 2.1.6 and 2.1.7. in the Action Plan. These are seven areas: **Public Procurement, Privatisation, Urban Planning, Education, Health Care, Local Government and Police.**

I PUBLIC PROCUREMENT

Even though the area of public procurement is dealt with in detail in the negotiating chapter 5, and in the AP 23 as well, the Operating Document also sets out measures for this area since the Strategy for the Fight against Corruption and Organised Crime (2010 – 2014) identified public procurement as the area exposed to special risk.

The measures in this area are predominantly related to the improvement of the normative framework, but also to building administrative capacity needed for implementation of the legislation and creation of technical conditions for establishment of efficient and transparent electronic public procurement system.

According to the data in the latest report on implementation of the AP for the fight against corruption and organised crime (2013-2014), in the area of public procurement five measures (71,43%) were implemented, two measures (28,57%) were partly implemented and there were no measures that were designated as not implemented.

No.	Measure / Activity	Competent authority /	Time-limit	Required funding /	Performance indicator
		Responsible person		Source of funding	
1.1	Adopt secondary legislation for	MF, Public Procurement	IIQ 2017	Regular budgetary	Secondary legislation adopted.
	establishment of the electronic	Authority (PPA)		funds	
	public procurement system				
1.2.	Report on implementation of	MF, PPA, Coordinating	IVQ 2016	Regular budgetary	Reports of the Coordinating Body
	the Strategy for Development of	body (MJ, MSDT, ME, MIS,	IIQ 2017	funds	for monitoring and implementation
	the Public Procurement System	Supreme Public	IVQ 2017		of the Strategy for Development of
	2016-2020	Prosecutor's Office,	IIQ 2018		the Public Procurement System
		Administration for	IVQ 2018		2016-2020 are adopted;
		Inspection Affairs (AIA),			Number of implemented, partly
		State Commission for the			implemented and not implemented
		Control of Public			measures set out in the AP for
		Procurement Procedures			implementation of the Strategy.
		(SCCPPP), Parliament of			
		Montenegro, Chamber of			
		Commerce, Union of			
		Municipalities of			
		Montenegro)			

1.3.	Monitor implementation of	PPA,	IVQ 2016 and	Regular budgetary	Number of the submitted pieces of
	anticorruption measures and	Administration for	continuously	funds	information about potential
	measures for the prevention of	Inspection Affairs (AIA),	once a year		existence of the conflict of interest
	conflict of interest in the public	SCCPPP			and corruption in public
	procurement procedure				procurement procedures;
					Number of conducted controls,
					number of identified irregularities,
					number and type of sanctions
					imposed per year.
1.4.	Improve capacity of the State	SCCPPP,	IVQ 2016	Budget	Number of employees increased by
	Commission for the Control of	PPA, AIA	IVQ 2017	(approximately	4 at the SCCPPP, by 4 at the PPA
	Public Procurement		IVQ 2018	20,000€ in 2016,	and by 5 inspectors at the Public
	Procedures, Public			61,000€ in 2017,	Procurement Inspectorate.
	Procurement Administration			and 59,000€ in	
	and Administration for			2018)	
	Inspection Affairs				
1.5.	Create the necessary technical	MF, PPA	IVQ 2016	1.65 million € (1.5	Efficient and transparent electronic
	conditions for establishment of		IVQ 2017	million € through	system for public procurement
	efficient and transparent		IVQ 2018	the project IPA	established.
	electronic system for public			2014, 150,000€ as	
	procurement			national co-	
				financing)	

II PRIVATISATION (PUBLICITY AND TRANSPARENCY)

Legal framework in the national legislation governing privatisation should be improved through adoption of the new laws and secondary legislation for their enforcement, while at the institutional level the plan is to set up the Agency for Investments and independent bodies for control of operations of privatised monopolistic companies. Implementation of the other measures in this area will contribute to transparency of the work of the Council for Privatisation and Capital Projects and improvement of the work of the Commission for Monitoring and Control of the Privatisation Procedures at the Parliament of Montenegro. Moreover, measures envisage organisation of public consultation for the purpose of developing strategies for privatisation of enterprises of special interest for the public, particularly in the area of transport, tourism and energy, while ensuring access to information that is relevant for this area.

According to the data from the latest report on implementation of the AP for the fight against corruption ar	nd organised crime in this area,
five measures (31,25%) were implemented, nine measures (56,25%) were partly implemented, while two	o measures (12,50%) were not
implemented.	

No.	Measure / Activity	Competent authority / Responsible person	Time-limit	Required funding/ Source of funding	Performance indicator
2.1.	Adopt the Law on Public Private Partnerships that will lay down conditions, manner of and procedure for approving projects involving public private partnerships, rights and obligations of public and private partners, contents of and procedure for concluding PPP contracts, forms of public- private partnerships, procedures for selection of the most favourable bidder etc. The Law on Public-Private Partnerships should set out how to control implementation of the concluded PPP contracts.	MF	IIIQ 2017	Regular budgetary funds	Law on Public-Private Partnerships adopted; Agency for Investments established, in accordance with the Law; Report on implementation of the Law and main conclusions of the Report prepared a year after adoption.
2.2.	Set up the Agency for Investments in accordance with the Law on Public-Private Partnerships	MF	Within the period prescribed by the Law on Public-Private Partnership	Regular budgetary funds	Agency for Investments established.
2.3.	Prepare feasibility studies, cost- benefit analyses and risk	Council for Privatisation and Capital Projects, line	IVQ 2016 IVQ 2017	Regular budgetary funds	Number of feasibility studies and number of cost-benefit analyses

	assessments before each individual privatisation of big enterprises	ministries	IVQ 2018		against the number of planned and completed privatisations of big enterprises.
2.4.	Ensure access to information, as well as to the decisions and contracts related to the privatisation process	ME, Commercial Court, Council for Privatisation and Capital Projects, Government, Secretariat for Development Projects, Agency for Personal Data Protection and Free Access to Information	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of decisions published on website of the Council forPrivatisation and Capital Projects and of the Government;Number of published decisions on the results of the conducted procedures;Number of published pieces of information on the completed investments, which were envisaged in privatisation contracts;Number of documents published on website of the Council;Number of accepted and rejected applications for free access to information;Number of decisions annulled by the Agency for Personal Data Protection and Free Access to Information.
2.5.	In accordance with the Privatisation Plan, organise public consultations on strategies for privatisation of enterprises with strategic importance, particularly in the	Council for Privatisation and Capital Projects in cooperation with the line ministries	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of organised public consultations on strategies; Number of adopted recommendations against the number of submitted recommendations that were given

	areas of energy, transport, tourism and privatisation of				in public consultations.
2.6.	public enterprises Improve transparency of work of the Council for Privatisation and Capital Projects through regular publication of the documents and information on the work of the Council	Council for Privatisation and Capital Projects, Government of Montenegro	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Numbers of sessions held; Number of sessions to which third parties were invited; Number of published decisions/conclusions of the Council in accordance with the Law.
2.7.	Improve the template for reporting corruption cases on website of the Council for Privatisation and Capital Projects	Council for Privatisation and Capital Projects in cooperation with the Agency for Prevention of Corruption	IIIQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Template improved; Number of reports filed per year;
2.8.	Improve and ensure efficient work of the Commission for Monitoring and Control of the Privatisation Procedure	Commission for Monitoring and Control of the Privatisation Procedure at the Parliament of Montenegro	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of sessions of the Commission that were held; Number of adopted conclusions with recommendations issued by the Commission; Number of implemented conclusions with recommendations that the Commission submitted to the Council for Privatisation and Capital Projects.

III URBAN PLANNING

Measures defined in the area of urban planning refer to improvement of the legal framework governing spatial planning and construction of structures, as well as legalisation of informal structures and administrative capacity building of inspection authorities. Creation of technical preconditions for electronic issuance of building permits and establishment of the registry of planning documents, as well as informing citizens about the procedures set out in laws through implementation of a media campaign will also contribute to the prevention of corruption in this area.

According to the data from the latest report on implementation of the AP for the fight against corruption and organised crime in this area, seven measures (63,64%) were implemented, while two measures were not implemented (18,18%) and two were partly implemented (18,18%).

No.	Measure / Activity	Competent authority / Responsible persons	Time-limit	Required funding/ Source of funding	Performance indicator
3.1.	Adopt the Law on Legalisation of Informal Structures	MSDT	IVQ 2016	Regular budgetary funds	Law adopted.
3.2.	Adopt secondary legislation for enforcement of the Law on Legalisation of Informal Structures, as follows:1. Rulebook on more detailed content, form and manner of preparing technical documentation for the procedure for legalising informal structures and criteria for testing condition of infrastructure and seismic stability of the location and static and seismic stability of 	MSDT	IIQ 2017	Regular budgetary funds	Secondary legislation adopted.
3.3.	Adopt the Law on Spatial	MSDT	IIIQ 2016	Regular budgetary	Law adopted;

	Planning and Construction of			funds	Number of conducted revisions of
	Structures which will	MSDT	IIIQ 2016 – IVQ		planning documents per year.
	introduce:	LGU	2018		
	- revision of the planning		(revision and		
	documents and		electronic		
	- electronic issuance of permits.		issuance)		
3.4.	Adopt amendments to the	ME, AIA	IQ 2017	Regular budgetary	Rulebook adopted.
	Rulebook on organisation and			funds	
	job descriptions of the AIA				
	which will increase the number				
	of job positions for urban				
	planning and construction				
	inspectors.				
3.5.	Build administrative capacity of	MF, AIA	IQ 2017	Budget	Administrative capacity
	the AIA by employing 10 urban		IQ 2018	2017 – 120.000€,	strengthened in 2017 by
	planning inspectors and 10			2018 - 120.000€	employing 5 urban planning
	construction inspectors				inspectors and 5 construction
					inspectors, and by employing 5
					urban planning inspectors and 5
					construction inspectors in 2018
3.6.	Set up electronic system for	MSDT	IQ 2017	Budget 2017 –	Electronic system of urban-
	issuance of urban-technical		I Q 2018	100,000 €	technical requirements (UTR) and
	requirements (UTR) and		(reporting on the		building permits established;
	building permits		second		Number of issued UTR and building
			indicator)		permits.
3.7.	Continuously keep the registry	MSDT	IIIQ 2016	Budget	Number of new planning
	of planning documentation in		IVQ 2016	74,990 €	documents introduced into the
	order to avoid their potential		IVQ 2017	(50% budget, 50%	registry;

Image: series of series of spatial planning and construction of structures in cases when legal requirements are metMSDT, Chamber of Engineers of Montenegro (CEM)IVQ 20163.9.Regularly monitor issuance of permits at the local levelMSDTIVQ 20163.10Conduct media campaign to provide information about the procedures set out in the Law on Spatial Planning and Construction of Structures and Law on Legalisation of Informal StructuresMSDT, LGUI Q 20173.11.Conduct the procedure for legalisation of informal structuresMSDT, LGUIVQ 2017	Regular budgetary funds	documents introduced into the registry. Number of revoked permits against the number of controls that have
the area of spatial planning and construction of structures in cases when legal requirements are metChamber of Engineers of Montenegro (CEM)IVQ 2017 IVQ 20183.9.Regularly monitor issuance of permits at the local levelMSDTIVQ 2016 IVQ 2017 IVQ 2017 IVQ 20183.10Conduct media campaign to provide information about the procedures set out in the Law on Spatial Planning and 	0 0 0	Number of revoked permits against
construction of structures in cases when legal requirements are metMontenegro (CEM)IVQ 20183.9.Regularly monitor issuance of permits at the local levelMSDTIVQ 2016 IVQ 2017 IVQ 20183.10Conduct media campaign to provide information about the procedures set out in the Law on Spatial Planning and Construction of Structures and Law on Legalisation of Informal StructuresMSDTI Q 2017 IVQ 20183.11.Conduct the procedure for legalisation of informalMSDT, LGUIVQ 2017	funds	the number of controls that have
DescriptionIVQ 2017permits at the local levelIVQ 2017IVQ 2018IVQ 20183.10Conduct media campaign to provide information about the procedures set out in the Law on Spatial Planning and Construction of Structures and Law on Legalisation of Informal StructuresMSDT3.11.Conduct the procedure for legalisation of informalMSDT, LGUIVQ 2017		been carried out; Average time of duration of the procedure.
provide information about the procedures set out in the Law on Spatial Planning and Construction of Structures and Law on Legalisation of Informal Structuresc3.11.Conduct the procedure for legalisation of informal 	Regular budgetary funds	Report on the procedures for issuance of UTR, building permits and occupancy permits by local governments
legalisation of informal LGU	Budget 70,000 € (2016)	Number and type of implemented activities
	Regular budgetary funds	Data on legalised structures posted on website of the MSDT; Number of received and number of accepted applications for the legalisation of structures; Number and type of legalised structures; Data available on website of the competent ministry.
IV EDUCATION In the area of education, measures were defined with regard to preparation		

transparency in employment in all educational institutions, system for testing and assessment of the knowledge of pupils and students, awareness raising and informing citizens about the possibilities of reporting corruption in education sector.

According to the data from the latest report on implementation of the AP for the fight against corruption and organised crime in this area, nine measures (64,29%) were implemented, three measures (21,43%) were partly implemented, while two measures (14,29%) were not implemented.

Br.	Measure/ Activity	Competent authority	Time-limit	Required funding/ Source of funding	Performance indicator
4.1.	Draw up and adopt integrity plan in all educational institutions and at the University of Montenegro	Ministry of Education, University of Montenegro, Anticorruption Agency	IIIQ 2016	Regular budgetary funds	Number of adopted integrity plans by educational institutions and at the University of Montenegro against the total number of these institutions in Montenegro.
4.2.	Prepare analysis of integrity plans	Anticorruption Agency	IIQ 2017	Regular budgetary funds	Analysis with recommendations for improving integrity plans prepared.
4.3.	Monitor implementation of the prescribed rules and criteria for employment of the managerial and teaching staff at all levels of education	AIA, University of Montenegro	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of controls and identified irregularities in employment of managerial and teaching staff (diplomas, contracts etc.); Number of identified cases of dual employment; Number and type of imposed sanctions for each of the identified irregularities; Formation of the Commission in schools for assessment/evaluation of the candidates which have applied for work in schools and their applications, with the aim of

4.4.	Carry out quarterly controls of accommodation capacities of the dormitories for pupils and students	Ministry of Education, Dormitories for pupils and students	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	objectifying criteria in employment. Number of conducted controls; Number of identified irregularities; Number of eliminated irregularities.
4.5.	Develop software for checking scientific papers in all high education institutions in order to detect plagiarism	All high education institutions in Montenegro	IVQ 2017	Project "High Education and Research for Innovation and Competitiveness"	Software developed; Number of software checks on scientific papers; Results of software checks on scientific papers.
4.6.	Improve the process of control of the testing of students and assessment of their knowledge	University of Montenegro	IVQ 2018	Funding not provided – procurement of proper equipment will be sought through European funds	Established obligation of identity protection/coding of students in written exams; Number of university units furbished with electronic equipment for disrupting the use of technical aids, against total number of university units.
4.7.	Monitor competitions for allocation of funds for the projects involving co-financing scientific and technical cooperation	Ministry of Science	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of completed competitions; Number of complaints and appeals on filed grounds of irregularities in allocation; Number of accepted complaints and appeals; Number of rejected complaints and

					appeals;
4.8.	Organise lectures and seminars	Ministry of Education,	IVQ 2017	Regular budgetary	Number and type of lectures and
	to raise awareness among	Bureau for Education		funds	seminars that were held.
	students with regard to	Services, Anticorruption			Number and structure of
	corruption	Agency			participants.
4.9.	Conduct a research into forms,	Ministry of Education	IVQ 2018	Budget, project or	Research conducted at all levels of
	causes and mechanisms of the			donations	education and results posted on
	occurrence of corruption in				website of the Ministry of
	education sector				Education;
					Main conclusions of the research.
4.10.	Continue informing the citizens	Ministry of Education, AIA	IVQ 2016 and	Budget	Type and number of the distributed
	about the possibilities of	(Education Inspectorate),	continuously		campaign material.
	reporting corruption through	Anticorruption Agency	once a year		Number of reports filed.
	the phone line or email				
	ALTH CECTOD	н		L	

V HEALTH SECTOR

The health sector, as one of the seven areas exposed to special risk, occupies prominent position in the Operating Document and, based on the challenges we face, measures are defined in this area in relation to improving secondary legislation for enforcement of laws, monitoring corruption cases in the health sector and improvement of information systems for the purpose of higher quality management of the health care system through establishment of indicators, rational utilisation of resources, increase in quality of the health care services and identification of potential abuses of office.

According to the data from the latest report on implementation of the AP for the fight against corruption and organised crime in this area, 11 measures (84,62%) were implemented, while two measures (15,38%) were partly implemented.

No.	Measure / Activity	Competent authority /	Time-limit	Required funding/	Performance indicators
		Responsible person		Source of funding	
5.1.	Adopt the Rulebook on the type	Ministry of Health (MH)	IVQ 2016	Regular budgetary	Rulebook adopted;
	of health services for which			funds	Lists updated on a monthly basis
	waiting lists can be compiled				and available on website of the MH
	and manner and procedure for				and Health Care Institutions (HCI);
	compiling the waiting lists				Number of interventions in line
					with the waiting lists.

5.2.	Monitor compliance with the	Medical Chamber (MC)	IV Q 2016	Regular budgetary	Number of disciplinary actions;
	Code of Ethics		IV Q 2017	funds	Number of medical staff that
					violated the Code of Ethics.
5.3.	Adopt Guidelines on the	MH, Health Care	IIIQ 2016 and	Regular budgetary	Guidelines adopted;
	manner of recording donations	Institutions (HCI)	continuously	funds	Guidelines available on website of
	and sponsorships				the MH and HCI;
					Annual report on donations and
					sponsorship available on website
					of the MH. The report is to include
					the following: number of issued
					approvals, number of concluded
					contracts on donations against the
					total number of the proposed
					contracts on donations, as well as
					the number of medical staff whose
					professional development and
					participation in conferences were
					financed by private medical and
					pharmaceutical companies, against
					the total number.
5.4.	Monitor implementation of the	MH, AIA, HCI	IVQ 2016	Regular budgetary	List of medical workers who have
	Rulebook on additional		IVQ 2017	funds	concluded the contract on
	employment				additional employment posted on
					website of the MH and HCI, and of
					legal entities as well;
					List of HCI and other legal entities
					in which medical staff has
					additional employment is posted
					on website of the MH, HCI and legal
					entities;

					Number of conducted controls; Number of identified irregularities; Number and type of sanctions imposed on medical workers employed in health care institutions who are not placed on the list of medical workers that concluded contract on additional employment, or those employed in a HCI or in another legal entity that are not placed on the list of HCI and legal entities in which medical workers are engaged in additional employment.
5.5.	Monitor implementation of the contracts concluded between the Health Insurance Fund (HIF) and private health care institutions	HIF, MH	IVQ 2016 IVQ 2017	Regular budgetary funds	List of health care institutions and legal entities with which the HIF concluded contracts is available on website of the HIF and MH; Number of contracts concluded between the HIF and private health care institutions; Percentage share in costs of health care received outside of the state institutions; Number of controls carried out in respect of implementation of the contracts; Number of identified irregularities; Number and type of imposed sanctions, in accordance with the

					contract.
5.6.	Monitor number of submitted reports of corruption in health care sector	MH, HCI	IVQ 2016 IVQ 2017	Regular budgetary funds	Number of reports submitted to the MH and HCI
5.7.	Control issuance of receipts in health care institutions	Tax Administration	IVQ 2016 IVQ 2017	Regular budgetary funds	Number of conducted controls; Number of identified irregularities; Number and type of imposed sanctions.
5.8.	Develop internal procedure for the preparation of public procurement plans specifying necessary amounts of funding in line with the valid substantive legislation and standards in this area	MH, HIF	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	The developed internal procedure available on website of the MH, Fund and HCI; Comparative amount of funds spent for the past three years on prescription drugs, drugs administered at the HCI, vaccines, medical aids and material.
5.9.	Develop the existing HIS (Health Information System) at the CCM and in three special hospitals	MH, HIF, CCM (Clinical Centre of Montenegro), Special Hospitals (SH)	IVQ 2016 IVQ 2017	Regular budgetary funds of the HIF	Software solutions implemented at the CCM and SH which cover the work of physicians in the outpatient care, physicians and nurses on the ward and in the operating room. Electronic appointments are possible by using application ID of specialist checks at the CCM and SH.
5.10.	Enhance the existing IT system to ensure higher quality management of the health care	MH, HIF, HCI, IPH (Institute of Public Health of Montenegro)	IVQ 2016 IVQ 2017	Regular budgetary funds of the HIF; Potential donors:	Reporting indicators defined.

	system through establishment of indicators, rational utilisation of resources and improvement of quality of the health care services.			World Bank, IPA, World Health Organization	
5.11.	Conduct survey among patients and medical staff regarding corruption in the health care system in 2016.	МН, ІРН	IIQ 2017	Donation 10,000 €	Survey conducted and results posted on website of the MH; Number of given recommendations.
5.12.	Conduct survey on satisfaction of users with the provided health care services.	МН, ІРН	IVQ 2016 and continuously		Survey conducted and survey results posted on website of the MH; List of HCI that conduct, on a regular basis, the surveys on satisfaction of users with the provided health care services; List of HCI that implement the AP HCI for elimination of the complaints identified in the survey on satisfaction of users with the health care services provided to them.

VI LOCAL GOVERNMENT

Having in mind specificities and differences characterising the area of local government, the measures in this area are focused on preparation of the integrity plans for local government units, ensuring transparency of the process of employment in local government bodies, improving transparency in the conducting public procurement procedures and monitoring public procurement in municipalities, improving cooperation of civil and private sectors with local government units (LGU) for the purpose of engaging in the fight against corruption at the local level, as well as establishing channels for corruption reporting in local governments.

According to the data from the latest report on implementation of the AP for the fight against corruption and organised crime in this area, seven measures (77,78%) were implemented, two measures were partly implemented (22,22%), while there was no measures that were

not i	not implemented.						
No.	Measure / Activity	Competent authority / Responsible persons	Time-limit	Required funding/ Source of funding	Performance indicator		
6.1.	Prepare and adopt integrity plans in municipalities	Anticorruption Agency	IIIQ 2016	Regular budgetary funds	Number of adopted integrity plans in municipalities		
6.2.	Prepare Analysis of adopted integrity plans in municipalities	Anticorruption Agency	IIQ 2017	Regular budgetary funds	Analysis with recommendations for improvement of integrity plans prepared		
6.3.	Regularly monitor employment in LGUs and ensure transparency of the employment process through publication of annual reports which contain statistics on the total number of employees in local government bodies and newly employed staff along with the justification of the need to increase the number of employees	MI, Local Government Units (LGU)	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Annual report published (include the link); Number of employees and newly employed staff in the reporting year; Number of advertised vacancies; Number of published ranking lists after the testing; Number of accepted appeals lodged against the decision on employment relative to the number of lodged appeals; Outcome of the proceedings initiated upon accepted appeals.		
6.4.	Draw up and submit annual reports on the completed public procurement procedures and concluded public procurement contracts to the	PPA in cooperation with LGU	IQ 2017 and continuously once a year	Regular budgetary funds	Number of submitted annual reports on completed public procurement procedures at the local level		

	Public Procurement Administration				
6.5.	Organise training for employees of the local government in accordance with the Strategy for Professional Development of Civil Servants and State Employees in Montenegro 2015-2018, General Programme for Professional Training and Advancement of local civil servants and state employees and Training Plan.	HRMA, Union of Municipalities of Montenegro	IIIQ 2016 IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number and type of organised training courses; Number and structure of participants.
6.6.	Regularly inform citizens about the procedures for preparation and adoption of the acts of public interest for the purpose of their active involvement and contribution	Union of Municipalities of Montenegro, LGU	IIIQ 2016 IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of the consultations held; Number of published invitations to public consultation in electronic and print media; Number of submitted suggestions; Number of accepted suggestions from public consultations; Number of published reports on the public consultations that were held.
6.7.	Set up the system for receiving and acting upon whistle- blowers' reports by LGU in accordance with the Law on the Prevention of Corruption	Anticorruption Agency, LGU	IQ 2017	Regular budgetary funds	Number of local government bodies that designated a person responsible for receiving and acting upon whistle-blowers' reports; Number of reports filed with the

					LGU.
6.8.	Continuously promote the system for receiving and acting upon whistle-blowers' reports and organise training on how to receive and act upon whistle- blowers' reports	Anticorruption Agency, LGU	IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number and type of informative campaigns conducted by the Agency; Number of training courses organised for employees of the Agency who are responsible for receiving and acting upon whistle- blowers' reports; Number of training courses organised for employees of authorities who are designated to act upon whistle-blowers' reports.
6.9.	Continuously conduct inspection control of the procedure for filling vacancies, procedure for vacancy announcement and employment in local government units	MUP (Administrative Inspectorate)	IIQ 2016 IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of conducted inspection controls, number of identified irregularities and number and type of the measures taken.
6.10.	Continuously conduct inspection control and administrative control of the legality of work of local government for the purpose of monitoring implementation of the Law on Local Government Financing	MF	IIQ 2016 IVQ 2016 IVQ 2017 IVQ 2018	Regular budgetary funds	Number of conducted inspection controls; Number of identified irregularities; Number and type of measures taken.
6.11.	Continuously conduct inspection control and	MSDT	IIQ 2016 IVQ 2016	Regular budgetary funds	Number of conducted inspection controls;

administrative control of	IVQ 2017	Number of identified irregularities;
legality of the work of local	IVQ 2018	Number and type of measures
government units for the		taken.
purpose of monitoring		
implementation of the Law on		
Spatial Planning and		
Construction of Structures and		
Law on Public Utilities.		

VII POLICE

In the area of preventing corruption in police, the measures were defined to monitor implementation of the Integrity Plan, strengthen administrative and technical capacities of the Division for Internal Control of the Police Work.

According to the data from the latest report on implementation of the AP for the fight against corruption and organised crime, all the measures in this area, of which there were nine, were implemented.

Br.	Measure / Activity	Competent authority /	Time-limit	Required funding/	Performance indicator
		Responsible person		Source of funding	
7.1.	Regularly monitor	MI,	IQ 2017	Regular budgetary	Report on implementation of the
	implementation of the Integrity	PD	IQ 2018	funds	Integrity Plan prepared.
	Plan of the Ministry of				
	Interior/Police Directorate				
7.2.	Ensure monitoring of	MI	IVQ 2016	Regular budgetary	Number of findings and
	implementation of the		IVQ 2017	funds	recommendations of the Council
	conclusions and		IVQ 2018		submitted to the minister;
	recommendations given by the				Number of pieces of information
	Council for Civilian Control of				on implementation of the findings
	the Police Work.				and recommendations which the
					Council received from the minister;
					Number of implemented findings
					and recommendations given by the
					Council.

7.3.	Fill the remaining (four)	MI	IVQ 2016	Regular budgetary	Vacancies at the Division for
	vacancies at the Division for			funds 54,000€ (4	Internal Control of the Police Work
	Internal Control of the Police			employees)	are filled.
	Work in accordance with				
	Rulebook on internal				
	organisation and job				
	descriptions of the MI.				
7.4.	Provide technical and material	MI	IIIQ 2016	Regular budgetary	Plan of necessary equipment for
	means for the Division for			funds	the Division for Internal Control of
	Internal Control of the Police				the Police Work prepared;
	Work that are needed for				Equipment procured and
	performance of tasks in respect		IVQ 2016		functioning.
	of internal investigation and				
	counterintelligence protection				
	(GPS and audio surveillance)				
7.5.	Organise training for police	MI,	IVQ 2016	Regular budgetary	Training Plan and Programme for
	officers and trainers from the	PD	IVQ 2017	funds	police officers and trainers from
	MI and PD on integrity		IVQ 2018	Donations	the MI and PD is prepared;
	strengthening and compliance			10,000€ per year	Number and type of training
	with the police Code of Ethics				courses;
					Number and structure of
					participants;
					Number of trainers who were
					trained.